

New Vision Trust

Annual Report and Financial Statements

31 August 2020

Company Limited by Guarantee
Registration Number
11086415 (England and Wales)

Contents

Reports

Reference and administrative information	1
Trustees' report	3
Governance statement	14
Statement on regularity, propriety and compliance	18
Statement of Trustees' responsibilities	19
Independent auditor's report on the financial statements	20
Independent reporting accountant's report on regularity	23

Financial statements

Statement of financial activities	25
Balance sheet	26
Statement of cash flows	27
Principal accounting policies	29
Notes to the financial statements	35

Legal and administrative information

Sponsor	None
Members	D Arrowsmith C French K Golla Q Peppiatt M Rai
Trustees	S Ahmed M Browne F Coats D Green A Layole J Lucas – Vice Chair Q Peppiatt – Chair E Prior E Rice
Registered office	Elmhurst Primary School Upton Park Road Forest Gate London United Kingdom E7 8JY
Company registration number	11086415 (England and Wales)
Key management personnel	Shahed Ahmed OBE, Chief Executive Officer/ Executive Head-Elmhurst Primary School Shazia Hussain, Head Gallions Primary School Sukwinder Samra, Head Elmhurst Primary School Fiona Cullen, Head Nelson Primary School Shabana Khan, Head Vicarage Primary School
Independent Auditor	Buzzacott LLP 130 Wood Street London EC2V 6DL

Legal and administrative information

Bankers Lloyds Bank Commercial
Client Relationship Team
4th Floor
125 London Wall
London, EC2Y 5AJ

Solicitors Stone King LLP
Boundary House
91 Charterhouse Street
London EC1M 6HR

The Trustees of New Vision Trust present their annual report together with the financial statements and auditor's report of the charitable company for the period ended 31 August 2020. The annual report serves the purposes of both a Trustees' report and a directors' report under company law.

The financial statements have been prepared in accordance with the accounting policies on pages 29 to 34 of the attached financial statements and comply with the Memorandum and Articles of Association, the Companies Act 2006, the Financial Reporting and Accounts Requirements issued by the Education and Skills Funding Agency, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

IMPACT OF COVID-19 VIRUS

All four Trust schools remained open during lockdown for key worker and vulnerable pupils. Our Headteachers worked with each other and their leadership teams to put together a plan to educate all other pupils remotely before lockdown was announced so our Trust was well ahead of many other schools in this respect. Our schools took part in the national free school meals voucher scheme to provide funding to parents to purchase ingredients for lunch for their children. The financial systems and procedures for the Trust schools continued as normal. There were some small financial savings during lockdown as there was no need to use any supply teachers.

The Trust schools began the wider opening from 8th June 2020 after addressing union concerns and staff and parent anxieties. Senior staff worked very hard to put robust school risk assessments in place. The full opening from this September has led to challenges as some staff have been absent from schools whilst awaiting test results for Covid. Classes are taught in 'bubbles' to limit any cross transfer of the virus and a few bubbles have been sent home to quarantine following confirmed covid positive tests. These pupils are then taught remotely.

Despite schools' best efforts to provide remote teaching, it is clear that there are gaps in pupils' learning. To address this, our Trust schools are providing extra catch up tutoring in 1-1 or small groups during the school day, after school, and on Saturday. The curriculum is being modified so that teachers can focus on closing the gaps. The schools are also applying for the government subsidised National Tutoring and Academic Mentor Programmes. There is however likely to be an impact on SATs results for 2021.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The New Vision Trust is a company limited by guarantee with no share capital (registration no 11086415) and an exempt charity.

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Constitution (continued)

New Vision Trust was incorporated on 28 November 2017 and formed in March 2018 when four large primary schools came together to work collaboratively in a Trust structure to further improve the quality of teaching and learning and opportunities for development in each school. Elmhurst, Nelson and Vicarage primary schools are four form entry schools and Gallions is three form entry. The date of conversion to Academy Trust for Elmhurst, Nelson and Vicarage primary schools was 1 March 2018, and the date of conversion for Gallions primary school was 1 April 2018. All four schools have been graded by Ofsted as either good or outstanding so there are strengths and expertise in many areas within the Trust. The schools within the Trust have been working very well together which means that there are clear improvements in school provision, policy and procedure. Also within the Trust, based at Elmhurst Primary School, is North East London Maths Hub, New Vision English Hub and Elmhurst Teaching School Alliance. These three DfE funded organisations provide additional support and training to a wide range of primary and secondary schools across an extensive geographical region.

Members' Liability

Every member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' and Officers' insurance

In accordance with normal commercial practice the Academy has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £10,000,000 on any one claim. The cost is included in the RPA insurance the Academy has opted into.

Method of Recruitment and Appointment or Election of Trustees

The number of Trustees shall be not less than 3, but shall not be subject to a maximum. The first set of Trustees shall be those named in the initial memorandum. The Trust shall have the following Trustees; up to 11 Trustees appointed by Members, including the Chief Executive Officer. The parental representation at the Trust is through 2 parent governors at each of the Local Governing Bodies.

Each Trust school shall have a local governing body that will consist of the following Governors; Governors appointed by Academy Trust, the Headteacher, at least two and no more than four elected Parent Governors and at least one and no more than three elected staff Governors. The number of MAT Governors will be at least equal to the total of parent and staff governors.

The term of office for any Trustee or Member shall be 4 years, save that this time limit shall not apply to the Headteacher or Chief Executive Officer subject to remaining eligible to be a particular type of Trustee, any Trustee or member may be re-appointed or re-elected.

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Policies and Procedures Adopted for the Induction and Training of Trustees

The training and induction provided for new Trustees will depend on their existing experience. Where necessary, induction will provide training on charity and educational legal financial matters. All new Trustees will be given a tour of the Academies and the chance to meet with staff and students. All Trustees are provided with copies of policies, procedures, minutes, financial statements, budgets, plans and other documents that they will need to undertake their role as Trustees.

Organisational Structure

New Vision Trust's governance structure consists of four levels:

1. The Trustees and the CEO
2. Trust Committees
3. Local Governing Bodies
4. Headteachers and their Senior Leadership Teams of the four Academy schools in the Trust

The management structure aims to delegate responsibility and encourage involvement in decision making at all levels. The Board of Trustees has established three committees and four Local Governing Bodies. The three Trust committees comprise a Finance and Audit Committee, a Human Resources Committee and a CEO Performance Management Committee.

The Board has set out powers delegated to each of these committees and the school Local Governing Bodies in a Scheme of Delegation. The Trust Board has set out in this document and in its Terms of Reference those areas over which each level of governance has complete discretion or control. It is the Board that is accountable to the Secretary of State. The Board has sought to retain as much decision-making as possible at a local level.

The Local Governing Bodies receive management reports, monitor performance and recommend budgets for adoption by the Trust Board.

Shahed Ahmed OBE is the CEO of New Vision Trust.

Arrangements for setting pay and remuneration of key management personnel

The remuneration of key personnel including the CEO, key Trust central personnel and Headteachers are set under the Scheme of Delegation approved by the Board of Trustees of New Vision Trust.

Trade union facility time

There were no employees who were relevant union officials during the period, so there was no time or percentage of the pay bill spent on facility time. There were no paid trade union activities during the period.

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Engagement with employees (including disabled persons)

Our Trust schools have comprehensive systems in place to engage with all staff. This includes regular staff meetings at different levels to gather their views. Frequent discussions take place with staff to involve, support and monitor the quality of teaching and learning and pupil progress so that teacher expertise and performance and that of pupils are optimised. Surveys are carried out to gather evidence on well-being issues so that appropriate action can be taken. Applications from disabled persons are dealt with sensitively and all staff are supported for any physical or mental needs by taking advice from occupational health service where appropriate so that suitable adjustments can be made to roles and working conditions.

Engagement with suppliers, customers and others in a business relationship with the trust

The customers of the Trust are essentially the parents and their children. Meeting the needs of pupils academically and pastorally is at the heart of the work of the Trust. The schools involve parents as much as possible so that they feel schools are listening to their suggestions or concerns. This is done informally in playgrounds, formal parents' evenings, curriculum evenings and parent-teacher associations. Where possible, parents are given space in schools to meet their needs and foster a sense of community e.g for exercise classes and baking club. The CEO supports and coaches the schools' Headteachers and parents in dealing with any disputes that are not resolved at school level. Headteachers also use procedures and policies and give guidance to ensure that all staff behave with the highest professional standards. This has led to school communities having high regard for the school in their local area.

Through the activities of the Maths Hub, English Hub and Teaching School within the Trust, there has been excellent engagement with a wide range of schools across the region.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The four schools in the Trust have large pupil numbers and are all either Ofsted rated Good or Outstanding. As part of the Trust, schools are actively collaborating in many areas including teaching and learning and the curriculum so that strengths can be shared and areas of development can be improved further. The CEO supports the school Headteachers to organise their school budgets prudently and efficiently. The CEO has established mechanisms at different levels to facilitate this collaboration and school improvement. The Trust schools and their local governing bodies are committed to the below:

Key principles

- ◆ New Vision Trust exists to provide our pupils with learning opportunities of the highest calibre, through the collaborative working of ambitious, nurturing and academically successful schools.

OBJECTIVES AND ACTIVITIES (continued)

Key principles (continued)

- ◆ We are a group of local schools working in close partnership, through a Trust structure.
- ◆ This partnership should grow organically, building capacity for school improvement and for the maintenance of high attainment.
- ◆ Schools in the Trust share a common ethos of collaboration, ambition and commitment to continual self-improvement.
- ◆ Our family of schools support each other to build on each other's strengths and to support each other's on-going development.
- ◆ Each school in the Trust proudly retains its uniqueness, and this autonomy enriches the collaborative work of all members.

Agreed Vision and Values

- ◆ Our collaboration will enable us to build effective relationships for the betterment of our pupils.
- ◆ The individuality and creativity of member schools will allow us to build constructively from our different approaches, identifying best practice.
- ◆ We shall foster the resilience, wellbeing and achievements of our member schools
- ◆ We will become an excellent Trust - truly at the vanguard of educational innovation and high-quality learning - leading school improvement at a local, national and international level.
- ◆ We will work with a collaborative spirit, making decisions together for the benefit of all members of the Trust, and through this, for the benefit of all pupils in our schools.

The Role of the Trust

- ◆ To promote, share and curate contemporary research findings so that all staff within the Trust are well informed about current thinking on best practice.
- ◆ To create a culture of continuous improvement to ensure that high standards are present across all areas of the Trust schools.
- ◆ To foster dynamic leadership to create effective schools and to build a legacy of future leaders.
- ◆ To offer enrichment opportunities for pupils, parents and staff and the wider school communities.
- ◆ To recruit, train and retain talented teachers across the Trust.
- ◆ To drive innovation within and between Trust schools through seeking creative solutions.

OBJECTIVES AND ACTIVITIES (continued)

The Role of the Trust (continued)

- ◆ To provide a vibrant curriculum and learning opportunities for pupils through the benefits of cross-school pupil collaborative projects, performances, and challenges.
- ◆ To embrace challenge to support school improvement in the local area.
- ◆ To support schools facing challenges.
- ◆ To develop and promote a coherent pathway for CPD and teacher development, to foster brilliant teaching and strong leadership.
- ◆ To share insights in sustainable school management, to promote financial resilience and best value for money.
- ◆ To actively and proudly promote the values of inclusivity, diversity, and equality in all elements of the work of the Trust.

Contribution to the partnership

All partnership members actively support the partnership principles, are committed to implementing its vision and values, and are committed to supporting the development of an effective, ambitious and outward-facing Multi-Academy Trust.

Supporting Others

Within the Trust are the North East London Maths Hub, The New Vision English Hub, and the Elmhurst Teaching School Alliance. These are DfE funded organisations to improve the quality of teaching and learn in a wide range of schools from the ages of 3-19. This means that through the activities of these organisations the Trust is uniquely placed to provide excellent support in teaching and learning to the pupils and teachers within the Trust, as well as to pupils and teachers across London and beyond. Many hundreds of schools have directly benefitted from this support.

Furthermore, the CEO is actively involved in supporting the Department for Education (DfE) as a member of key government expert advisory committees.

Public benefit

In setting the Trust's objectives and planning its activities, the Board of Trustees has given careful consideration to the Charity Commission's general guidance on public benefit. The Trustees consider that the trust's aims and activities are demonstrably to the public benefit.

STRATEGIC REPORT

Achievements and performance

New Vision Trust - Statutory KS data 2019-20

In line with Dfe guidance, there were no statutory tests undertaken in the 2019-20 academic year because of the Covid-19 lockdown.

Before lockdown in March 2020 each school in the MAT was confident that pupils would achieve well and maintain high standards in the statutory tests if they had been taken in summer 2020. This is based on the internal test and teacher assessment data that schools regularly update.

Charitable Achievements

Despite the four-month school closure due to Covid-19, the schools in the Trust have been actively involved in contributing to a wide range of Charities with its pupils, staff and parents working hard to work for those who are in need and have arranged a wide range of activities to this end. The following Charities have been supported:

- ◆ Cancer Research UK and Macmillan Cancer
- ◆ Wateraid
- ◆ British Legion Poppy Appeal
- ◆ British Red Cross
- ◆ Comic Relief
- ◆ Children in Need
- ◆ Sports Relief
- ◆ Save the Children
- ◆ Unicef
- ◆ Australian bushfire support
- ◆ Lend with Care
- ◆ Sleep out campaign for the homeless
- ◆ Richard House Hospice
- ◆ Renewal Programme Newham foodbank

Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Principal Accounting Policies.

STRATEGIC REPORT (continued)

Promoting the success of the Trust

Our schools work collaboratively to achieve the vision and values of the Trust. This is through regular sharing of effective strategies for teaching and learning, working together on common priorities, joint training of staff, and reflecting and adapting so that there is continual improvement.

Financial review

Financial and risk management objectives and policies

Principal risks and uncertainties

The Trust has considered the wide range of risks it is exposed to and identified appropriate procedures for all risks where the likelihood and/or impact of the risk are sufficiently high. The most significant risks facing the trust are considered to be:

a) Governance and oversight:

Trustees fail to deliver effective strategic leadership to the Trust as it grows in size, or there is a lack of corporate vision that results in reputational damage for the Trust. This is mitigated by annual review by members of the Trustees performance, removing underperforming Trustees and recruiting additional Trustees as required.

b) Key staff recruitment and retention:

Difficulty in recruiting teaching staff to fill roles across Trust. This is mitigated by monitoring recruitment and retention rates, advertising and recruiting early, advertising and recruiting teachers at Trust level, providing opportunities for career progression and increasing the number of trainees engaged via the School Direct programme and Teach First.

c) Financial stability of schools:

The majority of schools within Newham local authority are experiencing a fall in admission numbers and this includes two of the schools in the Trust, namely Gallions and Nelson.

This is being mitigated by the CEO supporting these schools in implementing strategies to attract more pupils and helping the Headteachers to manage their budgets more prudently and efficiently.

d) Covid-19:

Covid-19 has significantly affected all schools. Pupils will have significant gaps in their learning due to school closure during lockdown. This is being mitigated by Trust schools working together to provide remote learning to pupils using online platforms, including when bubbles of classes are sent home to quarantine in the case of any covid cases. Schools are using the extra catchup premium funding from the government to provide extra support 1-1 or in small groups in and outside of school times. The curriculum is being modified so that teachers can concentrate on focussing on key areas so that gaps in learning are closed.

STRATEGIC REPORT (continued)

Financial position and reserves policy

Financial position

During the year ended 31 August 2020, total income was £22,513,000 (year ended 31 August 2019 - £21,892,000). Total expenditure was £22,562,000 (2019 – £22,928,000).

At 31 August 2020 the net book value of fixed assets was £41,579,000 (2019 – £41,572,000) and movements in tangible fixed assets are shown in note 10 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Academy Trust.

The Academy Trust held fund balances at 31 August 2020 of £38,398,000 (2019 – £39,692,000) comprising £34,236,000 (2019 – £35,612,000) of restricted funds including a pension reserve deficit of £9,378,000 (2019 – £7,200,000), unrestricted funds of £3,248,000 (2019 – £2,375,000) and designated funds of £914,000 (2019 - £1,705,000).

Reserves policy

The Trustees review the reserve levels of the Trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The Trustees have determined that the appropriate level of free reserves should be equivalent to a minimum of 5% of annual income, with an additional central contingency of £100,000 to fund any short term resource needs. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance. The relatively high levels of reserves in the Trust provide a useful buffer given that pupil numbers remain volatile across the borough. In addition, the Trust currently requires reserves to manage the current uncertainty regarding funding levels in the sector and to ensure that adequate funds are available for ongoing capital maintenance. Considering the level of reserves at the period end, the Trustees deem these to be more than adequate.

Investment Policy

The Academy holds no investments. Surplus cash is deposited in UK banks.

FUNDRAISING

The Trust does not employ a professional fundraiser. The Trust does not actively fundraise for its own purposes, other than for other charitable causes.

FUNDRAISING (continued)

Streamlined Energy and Carbon Reporting

UK Greenhouse gas emissions and energy use data for the period 1 September 2019 to 31 August 2020	
Energy consumption used to calculate emissions (kWh)	
<u>Scope 1 emissions in metric tonnes CO2e</u>	
Gas consumption	275.638
Owned transport – mini-buses	—
<u>Total scope 1</u>	275.638
<u>Scope 2 emissions in metric tonnes CO2e</u>	
Purchased electricity	166.628
<u>Scope 3 emissions in metric tonnes CO2e</u>	
Business travel in employee owned vehicles	—
Total gross emissions in metric tonnes CO2e	442.266
<u>Intensity ratio</u>	
Tonnes CO2e per pupil	0.14

Quantification and reporting methodology

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2020 UK Government's Conversion Factors for Company Reporting.

Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2e per pupil, the recommended ratio for the sector.

Measures taken to improve energy efficiency

We have installed smart meters across some of our schools. The new theatre building at Elmhurst will have a green roof. One of the schools has a BMS system to control heating. We are looking into installing a BMS system in our other schools. We are comparing energy consumption across the schools with a view to benchmarking and reducing consumption.

PLANS FOR FUTURE PERIODS

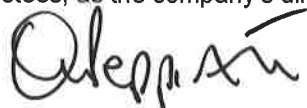
- ◆ Maintaining and improving the KS2 SATS Reading, Writing and Maths combined figures so that all four schools are above national. Putting measures into place to address the gaps in pupils' learning due to Covid-19 measures.
- ◆ Supporting the Trust schools to review their curriculum offer in light of the new Ofsted inspection framework.
- ◆ Looking at ways to reduce teacher workload, for example by reviewing marking and feedback policies.
- ◆ Supporting the Trust schools to improve/maintain high Ofsted ratings.
- ◆ Supporting the Trust schools to manage their budgets in a prudent and efficient manner.
- ◆ Continue to work collaboratively across the Trust schools to further improve teaching and learning and standards.
- ◆ Continuing to work together to provide high-quality Continuous Professional Development for all Academy schools staff.
- ◆ Continuing to provide enriched opportunities of learning for pupils by organising inter Trust schools activities and competitions.
- ◆ Utilising the Teaching school, Maths and English Hubs to benefit the staff and pupils in the Trust schools as well as providing support to schools outside of the Trust.

AUDITOR

In so far as the Trustees are aware:

- ◆ there is no relevant audit information of which the charitable company's auditor is unaware; and
- ◆ the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Trustees' report, incorporating a strategic report, approved by order of the Board of Trustees, as the company's directors, on 10/12/20 and signed on the board's behalf by:



Q Peppiatt

Trustee

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that New Vision Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The governing body has delegated the day-to-day responsibility to the Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and under the requirements and responsibilities assigned to it in the funding agreement between the Academy Trust and the Secretary of State for Education. The Chief Executive Officer is also responsible for reporting to the governing body any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' report and in the statement of Trustees' responsibilities. The Trust Board has formally met 3 times during the period. Attendance during the period at meetings was as follows:

Trustee	Number of meetings attended	Out of a possible
Q Peppiatt	3	3
J Lucas	3	3
S Ahmed	3	3
M Browne	3	3
D Green	2	3
A Layole	1	3
E Rice	2	3
F Coats	1	3
E Prior	3	3

The Board met less than six times in 2019/20. It has maintained effective oversight of funds by delegating certain areas to a sub-committee, which is described below. There were also meetings for the HR committee and of the Local Governing Bodies (LGBs).

Finance Committee attendance was as follows:

Finance and Audit committee attendance

Trustee	Number of meetings attended	Out of a possible
Q Peppiatt	3	3
S Ahmed	3	3
A Layole	0	3
F Coats	2	3
E Prior	3	3

Governance reviews

The governance arrangements of New Vision Trust were reviewed during the period as part of the process of becoming a Multi-Academy Trust. A self-evaluation was completed during the last financial period.

Review of value for money

Adhering to principles recommended in PPN02/20 and 04/20 notices issued during the year due to Covid-19, the Trust continued to pay suppliers who were able to continue to deliver services and allowed reasonable adjustments to be implemented to service delivery during the year.

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during the academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the Academy Trust has delivered and improved value for money during the period as follows:

- ◆ Joint advertising and recruitment of teachers have led to costs savings. Schools have also worked with our Teaching School to employ teachers through the School Direct route which means that teacher trainees can be trained and recruited internally.
- ◆ Joint Trust staff training for all staff has enabled the Trust to provide a higher quality of training as costs and facilities are shared across the four schools.
- ◆ The CEO has continued to work with the Headteachers to compare and evaluate the Academy schools budgets, review spending and improve value for money across different budget areas.
- ◆ In the previous year, a comprehensive list of service level agreements in the Trust schools was compiled which identified some unnecessary on-going purchases which when eliminated led to significant further cost savings across the Trust. These savings have continued to be made.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Trust's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place at the Trust for the period ended 31 August 2020 and up to the date of approval of the Trustees' report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Trust's significant risks that has been in place for the period ended 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Trust adheres to the newly revised FRC Ethical Standards as the Audit firm for external audit does not provide any internal audit or scrutiny.

The Trust has in place a Gift and Hospitality policy.

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- ◆ comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- ◆ regular reviews by the finance committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- ◆ setting targets to measure financial and other performance;
- ◆ clearly defined purchasing (asset purchase or capital investment) guidelines;
- ◆ delegation of authority and segregation of duties;
- ◆ identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and has decided to appoint Tridan Business Concepts as internal auditor.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial systems. The auditor regularly reports to the Board of Trustees, through the Trust Finance Committee on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities.

The internal audit report does not highlight any significant control issues and the recommendations within the report are being acted upon to ensure improvement in all the overall financial controls across all the Trust schools.

Review of effectiveness

As Accounting Officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the period in question, the review has been informed by:

- ♦ the work of the internal auditor;
- ♦ the work of the external auditor;
- ♦ the financial management and governance self-assessment process;
- ♦ the work of the senior management team within the Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has advised the Finance Committee of the implications of his review of the system of internal control and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Trustees and signed on their behalf by:



(Trustee)

Q Peppiatt

Approved on:

10/12/20



(Chief Executive Officer and
Accounting Officer)

S Ahmed

As Accounting Officer of the New Vision Trust, I have considered my responsibility to notify the Academy Trust governing body and the Education and Skills Funding Agency of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the Academy Trust Board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Accounting Officer



S Ahmed

Date:

10/12/20

The Trustees (who act as governors of the Trust and are also the directors of the Academy Trust for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Annual Accounts Requirements issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Academy Trust and of its income and expenditure for that period. In preparing these financial statements, the Trustees are required to:

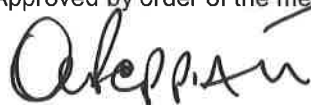
- ♦ select suitable accounting policies and then apply them consistently;
- ♦ observe the methods and principles in the Charities' SORP FRS102 and the Academies Accounts Direction 2019 to 2020;
- ♦ make judgments and estimates that are reasonable and prudent;
- ♦ state whether applicable United Kingdom Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- ♦ prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Academy Trust will continue in operation.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the Academy Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Academy Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Academy Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Academy Trust applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the charity and financial information included on the Trust's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board and signed on its behalf by:



Q Peppiatt

Chair of Trustees

Date: 15/12/2020.

Independent auditor's report to the members of New Vision Trust

Opinion

We have audited the financial statements of New Vision Trust ('the charitable company') for the period ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows, the principal accounting policies and the related notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (the Charities SORP FRS102) and the Academies Accounts Direction 2019 to 2020.

In our opinion, the financial statements:

- ◆ give a true and fair view of the charitable company's affairs as at 31 August 2020 and of its income and expenditure for the period then ended;
- ◆ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- ◆ have been prepared in accordance with the requirements of the Companies Act 2006; and
- ◆ have been prepared in accordance with the Charities SORP FRS102 and Academies Accounts Direction 2019 to 2020.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- ◆ the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- ◆ the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

New Vision Trust **20**

Other information (covers the reference and administrative details, the report of the Trustees and strategic report and the governance statement)

The Trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- ◆ the information given in the Trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- ◆ the Trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- ◆ adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- ◆ the financial statements are not in agreement with the accounting records or returns; or
- ◆ certain disclosures of Trustees' remuneration specified by law are not made; or
- ◆ we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Hugh Swainson (Senior Statutory Auditor)
for and on behalf of Buzzacott LLP, Statutory Auditor
130 Wood Street
London
EC2V 6DL
16 December 2020

Independent reporting accountant's assurance report on regularity to New Vision Trust and the Education and Skills Funding Agency

In accordance with the terms of our engagement letter dated 23 July 2018 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The New Vision Trust during the period from 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to New Vision Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to New Vision Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the New Vision Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of New Vision Trust's accounting officer and the reporting auditor

The Accounting Officer is responsible, under the requirements of New Vision Trust funding agreement with the Secretary of State for Education dated 27 February 2018 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period from 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

Approach (continued)

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure

The work undertaken to draw to our conclusion includes:

- ◆ An assessment of the risk of material irregularity and impropriety across all of the Academy Trust's activities;
- ◆ Further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- ◆ Consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period from 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Hugh Swainson

Buzzacott LLP
Chartered Accountants
130 Wood Street
London
EC2V 6DL

16 December 2020

Statement of financial activities (including income and expenditure account)
Year ended 31 August 2020

	Notes	Unrestricted general funds £'000	Restricted funds		2020 Total funds £'000	2019 Total funds £'000
			General funds £'000	Fixed asset funds £'000		
Income from:						
Donations and capital grants	1	1	—	104	105	175
. Transfer from Local Authority on conversion	1	—	—	—	—	(49)
Charitable activities						
. Funding for the Academy Trust's educational operations	3	1,334	20,878	—	22,212	21,548
. Teaching Schools	3,20	—	90	—	90	68
Other trading activities	2	65	36	—	101	150
Investments	3	5	—	—	5	—
Total income		1,405	21,004	104	22,513	21,892
Expenditure on:						
Charitable activities						
. Academy's educational operations	5	532	21,025	881	22,438	22,896
. Teaching Schools	5,20	—	120	—	120	32
Total expenditure	4	532	21,149	881	22,558	22,928
Net income (expenditure)		873	(141)	(777)	(45)	(1,036)
Transfers between funds		(791)	—	791	—	—
Other recognised gains and losses						
Actuarial losses on defined benefit pension scheme	18	—	(1,249)	—	(1,249)	(1,124)
Net movement in funds		82	(1,390)	14	(1,294)	(2,160)
Reconciliation of funds						
Total fund balances brought forward at 1 September 2019		4,080	(6,217)	41,829	39,692	41,852
Total fund balances carried forward at 31 August 2020		4,162	(7,889)	41,843	38,398	39,692

All of the Academy's activities derived from continuing operations during the above two financial periods.

The Academy has no recognised gains or losses other than those shown above.

Balance sheet 31 August 2020

	Notes	2020 £'000	2020 £'000	2019 £'000	2019 £'000
Fixed assets					
Tangible fixed assets	10		41,579		41,572
Current assets					
Debtors	11	597		1,121	
Cash at bank and in hand		7,485		5,635	
		8,149		6,756	
Liabilities					
Creditors: amounts falling due within one year	12	(1,885)		(1,436)	
Net current assets			6,197		5,320
Total assets less current liabilities			47,776		46,892
Defined benefit pension scheme liability	18		(9,378)		(7,200)
Total net assets			38,398		39,692
The funds of the Academy Trust:					
Restricted funds					
. Fixed assets fund	13		41,843		41,829
. Restricted income fund	13		1,771		983
. Pension reserve	13		(9,378)		(7,200)
Total restricted funds			34,236		35,612
Unrestricted income funds					
. General funds	13		3,248		2,375
. Designated funds	13		914		1,705
Total funds			38,398		39,692

The financial statements on page 25 to 51 were approved by the Trustees, and authorised for issue on [.....] and are signed on their behalf by:

10/12/20



Q Peppiatt

Chair of Trustees

New Vision Trust
Company Limited by Guarantee
Registration Number: 11086415 (England and Wales)

Statement of cash flows Year ended 31 August 2020

	Note	2020 £'000	2019 £'000
Cashflows from operating activities	A	2,638	2,254
Cash flows from investing activities	B	(788)	12
Change in cash and cash equivalents in the period		1,850	2,266
Reconciliation of net cash flow to movement in net funds:			
Cash and cash equivalents at 1 September 2019		5,635	3,369
Cash and cash equivalents at the end of the year	C	7,485	5,635

A Reconciliation of net expenditure to net cash provided by operating activities

	2020 £'000	2019 £'000
Net expenditure for the period (as per the statement of financial activities)	(49)	(1,036)
Adjusted for:		
Depreciation charges (note 10)	881	872
Capital grants from DfE and other capital income	(104)	(168)
Interest receivable	(5)	1
Defined benefit pension scheme cost less contributions payable (note 18)	683	845
Defined benefit pension scheme finance cost (note 18)	246	129
Increase in debtors	527	1,939
Increase (decrease) in creditors	449	(328)
Net cash provided by operating activities	2,628	2,254

B Cash flows from investing activities

	2020 £'000	2019 £'000
Dividends, interest and rents from investments	5	1
Purchase of tangible fixed assets	(887)	(155)
Capital grants from DfE/ESFA	104	168
Net cash provided by (used in) investing activities	(778)	12

Statement of cash flows Year ended 31 August 2020

C Analysis of cash and cash equivalents

	2020 £'000	2019 £'000
Cash at bank and in hand	7,485	5,635
Total cash and cash equivalents	7,485	5,635

D Analysis of changes in net debt

	At 1 September 2019 £'000	Cash flows £'000	At 31 August 2020 £'000
Cash	5,635	1,850	7,485
Total	5,635	1,850	7,485

Statement of accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

Basis of preparation

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

The financial statements are presented in sterling to the nearest thousand pounds.

Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements. The Trustees have made this assessment whilst considering the impact of the Covid-19 pandemic on the day to day activities of the Academy.

Income

All income is recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

Income (continued)

Grants (continued)

The General Annual Grant is recognised in full in the statement of financial activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

Donated tangible fixed assets

Donated fixed assets are measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's accounting policies.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All expenditure is stated net of recoverable VAT.

Tangible fixed assets

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the expected useful economic life of the related asset on a basis consistent with the Academy Trust's depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight line basis over its expected useful life, as follows:

- ♦ Computer equipment over three years
- ♦ Land and buildings over fifty years

Depreciation is charged from the month of acquisition.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

Debtors

Debtors are recognised at their settlement amount less any provision for non-recoverability. Prepayments are valued at the amounts prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

Cash at bank and in hand

Cash at bank and in hand represents such accounts and instruments that are available on demand. Notice deposits are included on the balance sheet as short term deposits.

Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions

Provisions are recognised when the Academy Trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges

Leased assets

Rentals under operating leases are charged on a straight line basis over the lease term.

Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows:

Financial assets – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 11. Prepayments are not financial instruments.

Cash at bank – is classified as a basic financial instrument and is measured at face value.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 12. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Pension benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 18, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the Academy Trust in separate Trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Fund accounting (continued)

Designated funds are unrestricted funds which have been set aside by the Trustees for specific purposes.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education and Skills Funding Agency, Department for Education or other funders where the asset acquired or created is held for a specific purpose.

Restricted income funds comprise all other grants received from the Education and Skills Funding Agency, the Local Authority or other revenue funds that are given for specific purposes.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

- ◆ **LGPS defined benefit liability**
The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 18, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.
- ◆ The Trustees have estimated the impact of the Covid-19 pandemic on the future income and expenditure flows of the Academy and on its short to medium term financial stability in assessing going concern.

Agency Arrangements

There are no agency arrangements.

1 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Restricted fixed asset funds £'000	2020 Total funds £'000
Capital grants	—	—	104	104
Other donations	1	—	—	1
	1	—	104	105

	Unrestricted funds £'000	Restricted funds £'000	Restricted fixed asset funds £'000	2019 Total funds £'000
Capital grants	—	—	168	168
Transfer from Local Authority on conversion	(49)	—	—	(49)
Other donations	7	—	—	7
	(42)	—	168	126

2 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	2020 Total funds £'000
Hire of facilities	14	—	14
Catering income	—	5	5
Trip income	—	31	31
Miscellaneous income	51	—	51
	65	36	101

	Unrestricted funds £'000	Restricted funds £'000	2019 Total funds £'000
Hire of facilities	24	—	24
Catering income	—	8	8
Trip income	—	49	49
Miscellaneous income	69	—	68
	93	57	150

3 Funding for the Academy Trust's educational operations

	Unrestricted funds £'000	Restricted funds £'000	2020 Total funds £'000
DfE / ESFA grants			
. General Annual Grant (GAG)	—	15,662	15,662
. Other DfE / ESFA	—	2,351	2,351
Teaching Schools Grants	—	117	117
	—	18,130	18,130
Other government grants			
. Local authority grants	—	2,791	2,791
Other income from the Academy Trust's educational operations	1,334	27	1,361
	1,334	20,921	22,255
Exceptional government funding			
Coronavirus job retention scheme grant	—	—	—
Coronavirus exceptional support	—	47	47
Other coronavirus funding	—	—	—
	1,334	20,968	22,513

The academy trust has been eligible to claim additional funding in year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "exceptional government funding".

- ♦ The funding received for coronavirus exceptional support covers £47,000 of exceptional cleaning and PPE costs. These costs are included in notes 4 and 5 below as appropriate.

	Unrestricted funds £'000	Restricted funds £'000	2019 Total funds £'000
DfE / ESFA grants			
. General Annual Grant (GAG)	—	15,835	15,835
. Other DfE / ESFA	—	1,869	1,869
Teaching Schools Grants	—	68	68
	—	17,772	17,772
Other government grants			
. Local authority grants	—	2,684	2,684
Other income from the Academy Trust's educational operations	1,160	—	1,160
	1,160	20,456	21,616

4 Expenditure

	Non pay expenditure			2020 Total funds £'000
	Staff costs £'000	Premises £'000	Other costs £'000	
Academy Trust's educational operations:				
.. Direct costs	13,971	881	1,019	15,871
.. Allocated support costs	2,944	1,266	2,477	6,687
	16,915	2,147	3,346	22,558

	Non pay expenditure			2019 Total funds £'000
	Staff costs £'000	Premises £'000	Other costs £'000	
Academy Trust's educational operations:				
.. Direct costs	14,381	873	304	15,558
.. Allocated support costs	2,136	1,378	3,856	7,370
	16,517	2,251	4,160	22,928

	2020 £'000	2019 £'000
Net income (expenditure) for the period includes:		
Operating lease rentals	8	8
Depreciation	881	872
Fees payable to auditor		
. Statutory audit	17	15
. Other services	3	5

5 Charitable activities - Academy trust's educational operations

	2020 Total funds £'000	2019 Total funds £'000
Direct costs	15,871	15,558
Support costs	6,687	7,370
	22,558	22,928

5 Charitable activities - Academy trust's educational operations (continued)

	2020 Total funds £'000	2019 Total funds £'000
Analysis of support costs		
Support staff costs	2,944	2,136
Technology costs	42	26
Premises costs	1,266	1,378
Legal cost – other	—	—
Other support costs	2,415	3,767
Governance costs	18	63
Total support costs	6,687	7,370

6 Staff

(a) Staff costs

Staff costs during the period were:

	2020 Total funds £'000	2019 Total funds £'000
Wages and salaries	12,548	12,286
Social security costs	1,230	1,193
Pension costs	2,986	2,588
	16,764	16,067
Supply teacher costs	151	440
Staff restructuring costs	—	10
	16,915	16,517

(b) Staff numbers

The average numbers of persons (including senior management team) employed by the Academy Trust during the period was as follows:

Charitable activities	2020 No.	2019 No.
Teachers	152	154
Administration and support	283	294
Management	29	26
	464	474

6 Staff (continued)

(c) Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 on an actual basis, was:

Charitable activities	2020 No.	2019 No.
£60,001 - £70,000	6	7
£70,001 - £80,000	2	2
£90,001 - £100,000	2	2
£100,001 - £110,000	1	1
£180,001 - £190,000	1	1

(d) Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension and national insurance contributions) received by key management personnel for their services to the Academy Trust in the period was £786,514 (2019 – £704,556).

7 Trustees' remuneration and expenses

The CEO only receives remuneration in respect of services he provides undertaking the role of CEO and Executive Headteacher and not in respect of his services as a Trustee. Trustees not mentioned below did not receive any payments, other than expenses, from the Academy in respect of their role as Trustees. The value of Trustees' remuneration and other benefits was as follows:

	2020 £'000	2019 £'000
Shahed Ahmed, CEO, Headteacher and Trustee		
. Remuneration	180-185	180-185
. Employer's pension contributions	55-60	25-30

During the period ended 31 August 2020 no travel and subsistence expenses were reimbursed to Trustees (2019 – none).

8 Trustees' and Officers' insurance

In accordance with normal commercial practice the Academy has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £10,000,000 on any one claim. The cost is included in the RPA insurance the Academy has opted into.

9 Central Services

The Academy Trust has provided the following central services to its Academies during the period:

- ♦ financial services
- ♦ legal services;
- ♦ educational support services; and
- ♦ health and safety

Central costs were re-charged at a flat rate of 3% (2019 -2%) of School Budget Share and LACSEG income. The actual amounts charged during the period were as follows:

	2020 £'000	2019 £'000
Elmhurst Primary School	122	82
Gallions Primary School	60	60
Nelson Primary School	130	85
Vicarage Primary School	127	86
Total	439	313

10 Tangible fixed assets

	Freehold land and buildings £'000	Assets under construction £'000	Furniture and equipment £'000	Computer Equipment £'000	Total funds £'000
Cost/valuation					
At 1 September 2019	42,684	89	21	61	42,855
Additions	—	824	—	63	887
At 31 August 2020	42,684	913	22	124	43,743
Depreciation					
At 1 September 2019	1,262	—	1	20	1,283
Charge in period	853	—	4	24	881
At 31 August 2020	2,115	—	5	44	2,164
Net book value					
At 31 August 2020	40,569	913	17	80	41,579
At 1 September 2019	41,422	89	20	41	41,572

11 Debtors

	2020 £'000	2019 £'000
Trade debtors	69	40
VAT recoverable	295	836
Other debtors	—	22
Prepayments and accrued income	234	223
	595	1,121

12 Creditors: amounts falling due within one year

	2020 £'000	2019 £'000
Trade creditors	348	236
Other taxation and social security	316	325
Other creditors	259	221
Accruals and deferred income	962	654
	1,885	1,436

Accruals and deferred income above includes the following deferred income balance:

	Total 2020 £'000	Total 2019 £'000
Deferred income at 1 September 2019	563	520
Released during the year	(563)	(520)
Resources deferred in the year	797	563
Deferred income at 31 August 2020	797	563

Deferred income at 31 August related to monies in advance for the following:

- ◆ Funding for National Non Domestic Rates (ESFA) £13,406
- ◆ Early Years Funding £300,875
- ◆ High Needs Funding £85,206
- ◆ UISFM £226,306
- ◆ Special Educational Needs £39,382
- ◆ Falling Roles £132,045

13 Funds

	Balance at 1 September 2019 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2020 £'000
Revenue general funds					
. General Annual Grant (GAG)	953	15,545	(14,874)	—	1,771
. Pupil premium	—	1,009	(1,009)	—	—
. Other restricted grants	—	1,571	(1,571)	—	—
. Local authority grants	—	2,672	(2,672)	—	—
. Teaching school	30	90	(120)	—	—
. Pension reserve	(7,200)	—	(929)	(1,249)	(9,378)
	(6,217)	21,004	(21,145)	(1,249)	(7,607)
Restricted fixed asset funds					
. Transfer on conversion	41,382	—	(853)	791	41,320
. ESFA capital grants	447	104	(28)	—	523
	41,829	104	(881)	791	41,843
Unrestricted funds					
. General funds	2,375	1,405	(532)	—	3,248
. Designated funds	1,705	—	—	(791)	914
Total unrestricted funds	4,080	1,405	(532)	(791)	4,163
Total funds	39,692	22,513	(22,558)	(1,249)	38,398

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2018 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2019 £'000
Revenue general funds					
. General Annual Grant (GAG)	682	15,835	(15,534)	—	983
. Pupil premium	—	1,039	(1,039)	—	—
. Other restricted grants	—	57	(57)	—	—
. Local authority grants	—	3,582	(3,582)	—	—
. Pension reserve	(5,102)	—	(974)	(1,124)	(7,200)
	(4,420)	20,513	(21,186)	(1,124)	(6,217)
Restricted fixed asset funds					
. Transfer on conversion	42,249	—	(867)	—	41,382
. ESFA capital grants	284	168	(5)	—	447
	42,533	168	(872)	—	41,829
Unrestricted funds					
. General funds	3,739	1,211	(870)	(1,705)	2,375
. Designated funds	—	—	—	1,705	1,705
Total unrestricted funds	3,739	1,211	(870)	—	4,080
Total funds	41,852	21,892	(22,928)	(1,124)	39,692

13 Funds (continued)

	2020 £'000	2019 £'000
Analysis of fund balance by academy		
Fund balances at 31 August 2020 were allocated as follows:		
. Elmhurst Primary School	2,676	2,627
. Gallions Primary School	1,049	722
. Nelson Primary School	776	614
. Vicarage Primary School	1,119	947
. Central Trust	313	153
Total before fixed assets and pension reserve	5,933	5,063
Restricted fixed asset fund	41,748	41,829
Pension liability	(9,378)	(7,200)
	38,398	39,692

The specific purposes for which the funds are to be applied are as follows:

ESFA revenue grant fund and other restricted funds

General Annual Grant (GAG)

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2020.

Fixed asset fund

The fixed assets fund was set up to recognise the tangible fixed assets gifted to the Academy Trust upon conversion by the local authority. Depreciation charged on those inherited assets is charged to the fund.

Designated funds

Designated funds have been set aside by the Trustees for a capital project to develop a performance theatre at Elmhurst Primary School.

13 Funds (continued)**Analysis of academies by cost**

Expenditure incurred by each academy during the year was as follows:

	Teaching and Educational Support Staff costs £'000	Other Support Staff costs £'000	Educational Supplies £'000	Other Costs (Excluding Depreciation) £'000	Total 2020 £'000
Elmhurst Primary School	3,797	319	443	1,297	5,856
Gallions Primary School	2,440	421	195	582	3,638
Nelson Primary School	4,077	501	195	846	5,619
Vicarage Primary School	3,360	1,029	185	778	5,352
Central Trust	145	827	—	245	1,217
	13,819	3,097	1,018	3,748	21,682

	Teaching and Educational Support Staff costs £'000	Other Support Staff costs £'000	Educational Supplies £'000	Other Costs (Excluding Depreciation) £'000	Total 2019 £'000
Elmhurst Primary School	3,494	278	376	1,478	5,626
Gallions Primary School	2,632	366	312	795	4,105
Nelson Primary School	3,740	721	285	1,004	5,750
Vicarage Primary School	3,929	340	191	852	5,312
Central Trust	145	874	12	231	1,262
	13,940	2,579	1,176	4,360	22,055

14 Analysis of net assets between funds

	Unrestricted funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Fund £'000	Total 2020 £'000
Fund balances at 31 August 2020 are represented by:				
Tangible fixed assets	—	—	41,579	41,579
Current assets	4,162	3,656	264	8,082
Current liabilities	—	(1,885)	—	(1,885)
Pension scheme liability	—	(9,378)	—	(9,378)
Total net assets	4,162	(7,607)	41,843	38,398

14 Analysis of net assets between funds (continued)

	Unrestricted funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Fund £'000	Total 2019 £'000
<i>Fund balances at 31 August 2019 are represented by:</i>				
Tangible fixed assets	—	—	41,572	41,572
Current assets	4,080	2,419	257	6,756
Current liabilities	—	(1,436)	—	(1,436)
Pension scheme liability	—	(7,200)	—	(7,200)
Total net assets	4,080	(6,217)	41,829	39,692

15 Capital commitments

	2020 £'000	2019 £'000
Contracted for, but not provided in the financial statements	1,009	1,705

16 Commitments under operating leases**Operating leases**

At 31 August 2020, the total of the Trust's future minimum lease payments under non-cancellable operating leases was as follows:

	2020 £'000	2019 £'000
Amounts due within one year	30	19
Amounts due between one and five years	63	61
	93	80

17 Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

18 Pension and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Newham. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the ended 31 March 2016 and of the LGPS 31 March 2019.

18 Pension and similar obligations (continued)

Contributions amounting to £251,617 were payable to the schemes at 31 August 2020 (2019 – £215,020) and are included within creditors.

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools, colleges and other educational establishments. Membership is automatic for teachers and lecturers at eligible institutions. Teachers and lecturers are able to opt out of the TPS.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act. Retirement and other pension benefits are paid by public funds provided by Parliament.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- ◆ employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy);
- ◆ total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million; and

18 Pension and similar obligations (continued)

Teachers' Pension Scheme (continued)

- ♦ the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the period amounted to £1,923,000 (2019: £1,082,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pension Scheme website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local Government Pension Scheme (LGPS)

The LGPS is a funded defined-benefit scheme, with the assets held in separate Trustee-administered funds. The total contribution made for the period ended 31 August 2020 was £807,000 (2019 – £856,000), of which employer's contributions totalled £623,000 (2019 – £661,000) and employees' contributions totalled £184,000 (2019 – £195,000). The agreed contribution rates for future years are 20% from employers and up to 11.7% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of an academy trust closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal Actuarial Assumptions	At 31 August 2020	At 31 August 2019
Rate of increase in salaries	3.3%	3.7%
Rate of increase for pensions in payment / inflation	2.3%	2.2%
Discount rate for scheme liabilities	1.6%	1.9%
Inflation assumption (CPI)	2.3%	2.2%

18 Pension and similar obligations (continued)***Local Government Pension Scheme (LGPS) (continued)***

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2020	At 31 August 2019
<i>Retiring today</i>		
Males	21.3	21.7
Females	23.9	24.0
<i>Retiring in 20 years</i>		
Males	22.8	23.3
Females	25.5	25.8

Sensitivity analysis – the approximate increase in the defined benefit liability given the below changes in actuarial assumption is as follows:

	At 31 August 2020 £'000	At 31 August 2019 £'000
Discount rate +0.1%	(398)	(356)
Discount rate -0.1%	409	366
Mortality assumption – 1 year increase	620	459
Mortality assumption – 1 year decrease	(595)	(443)
Inflation assumption (CPI) +0.1%	93	54
Inflation assumption (CPI) -0.1%	(93)	(54)

The Academy's share of the assets and liabilities in the scheme were:

	Fair value at 31 August 2020 £'000	Fair value at 31 August 2019 £'000
Equities	3,058	3,239
Gifts	287	212
Bonds	558	574
Property	555	565
Cash	401	448
Alternative Assets	927	677
Total market value of assets	5,786	5,715
Present value of scheme liabilities		
. Funded	(15,164)	(12,915)
Deficit in the scheme	(9,378)	(7,200)

18 Pension and similar obligations (continued)**Local Government Pension Scheme (LGPS) (continued)**

	2020 £'000	2019 £'000
Amounts recognised in statement of financial activities		
Current service cost	(1,421)	(1,318)
Past service cost	(25)	(188)
Interest income	115	132
Interest cost	(246)	(258)
Admin expenses	(5)	(3)
Total amount recognised in the SOFA	(1,582)	(1,635)

	2020 £'000	2019 £'000
Analysis of pension finance costs		
Expected return on pension scheme assets	115	132
Interest on pension liabilities	(246)	(258)
Pension finance costs	(131)	(126)

Changes in the present value of defined benefit obligations were as follows:	2020 £'000	2019 £'000
At 1 September 2019	(12,915)	(9,688)
Current service cost	(1,421)	(1,318)
Interest cost	(246)	(258)
Employee contributions	(184)	(195)
Actuarial loss	(518)	(1,344)
Benefits paid	145	76
Past service cost	(25)	(188)
At 31 August 2020	(15,164)	(12,915)

Changes in the fair value of the Academy Trust's share of scheme assets:	2020 £'000	2019 £'000
At 1 September 2019	5,715	4,586
Administration expenses	(5)	(3)
Actuarial gain	(701)	220
Expected return on assets	115	132
Employer contributions	623	661
Employee contributions	184	195
Benefits paid	(145)	(76)
At 31 August 2020	5,786	5,715

19 Related party transactions

Owing to the nature of the Academy's operations and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which a member of the Trustee has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

19 Related party transactions (continued)

The brother of Sukwinder Samra (Headteacher of Elmhurst Primary School), provided the Trust with drama workshop services in the year at a total cost of £1,950 (2019 - £6,225).

The Academy Trust conducted the above related party transactions in accordance with the requirements of the Academies Financial Handbook, and with their financial regulations and procurement procedures.

There were no other related party transactions, other than those disclosed in note 7.

20 Teaching School trading account

	2020 £'000	2020 £'000	2019 £'000	2019 £'000
Direct income				
Teaching schools grants	90		68	
Total income		90		68
Expenditure				
Direct costs	5		2	
Staff costs	97		17	
Staff development	—		5	
Total direct costs	(102)		(24)	
Other support costs				
Support staff costs	13		4	
Other support costs	5		4	
Total other costs	(18)		(8)	
Total expenditure		(120)		(32)
(Deficit)/Surplus from all sources		(30)		36
Balance brought forward		30		(6)
Teaching schools balances at 31 August 2020		—		30

21 Comparative statement of financial activities for the 31 August 2019

		Unrestricted general funds £'000	Restricted funds		2019 Total funds £'000
	Notes	£'000	General funds £'000	Fixed asset funds £'000	£'000
Income from:					
Donations and capital grants	1	7	—	168	175
. Transfer from Local Authority on conversion	1	(49)	—	—	(49)
Charitable activities					
. Funding for the Academy Trust's educational operations	3	1,160	20,388	—	21,548
. Teaching Schools	3,20	—	68	—	68
Other trading activities	2	93	57	—	150
Total income		1,211	20,513	168	21,892
Expenditure on:					
Charitable activities					
. Academy's educational operations	5	870	21,154	872	22,896
. Teaching Schools	5,20	—	32	—	32
Total expenditure	4	870	21,186	872	22,928
Net income (expenditure)		341	(673)	(704)	(1,036)
Other recognised gains and losses					
Actuarial losses on defined benefit pension scheme	18	—	(1,124)	—	(1,124)
Net movement in funds		341	(1,797)	(704)	(2,160)
Reconciliation of funds					
Total fund balances brought forward at 1 September 2018		3,739	(4,420)	42,533	41,852
Total fund balances carried forward at 31 August 2019		4,080	(6,217)	41,829	39,692